Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

- 1. the CoC Application,
- 2. the CoC Priority Listing, and
- 3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

- 1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
- 2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
- 3. All information provided to ensure it is correct and current.
- 4. Responses provided by project applicants in their Project Applications.
- 5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to

appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
 Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: WI-502 - Racine City & County CoC

1A-2. Collaborative Applicant Name: Homeless Assistance Leadership Organization,

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Institute for Community Alliances, Inc.

1B. Coordination and Engagement–Inclusive Structure and Participation

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 - 24 CFR part 578;
 - FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.
	In the chart below for the period from May 1, 2022 to April 30, 2023:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	No	Yes
3.	Disability Advocates	Yes	Yes	No
4.	Disability Service Organizations	Yes	Yes	No
5.	EMS/Crisis Response Team(s)	Yes	Yes	No
6.	Homeless or Formerly Homeless Persons	Yes	Yes	No
7.	Hospital(s)	Yes	Yes	No
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	No	No	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	No
11.	LGBTQ+ Service Organizations	Yes	Yes	No
12.	Local Government Staff/Officials	Yes	No	Yes
13.	Local Jail(s)	No	No	No
14.	Mental Health Service Organizations	Yes	Yes	No
15.	Mental Illness Advocates	Yes	Yes	No

FY2023 CoC Application	Page 3	09/26/2023

	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	No
17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	No
18.	Organizations led by and serving people with disabilities	No	No	No
19.	Other homeless subpopulation advocates	Yes	Yes	No
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	No
22.	Street Outreach Team(s)	Yes	Yes	No
23.	Substance Abuse Advocates	Yes	Yes	No
24.	Substance Abuse Service Organizations	Yes	Yes	No
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	No
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	No
29.	State Domestic Violence Coalition	No	No	No
30.	State Sexual Assault Coalition	No	No	No
31.	Youth Advocates	Yes	Yes	No
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	No
	Other: (limit 50 characters)			
34.	Veteran Service Providers	Yes	Yes	Yes
35.	State of WI Dept of Administration	Yes	No	No

1B-2.	Open Invitation for New Members.
	NOFO Section V.B.1.a.(2)
	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

FY2023 CoC Application Page 4 09/26/2023
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- 1. New members are solicited as an ongoing function of the CoC. Participation is encouraged through our website and outreach emails. Personal invitations are extended when connecting at local, state, and national conferences, presentations, and meetings. We have expanded our membership to include more community advocates, many from healthcare services.
- 2. We use technology to ensure effective communication and access to people with various disabilities. Access through our CoC website and Facebook provides the ability to adjust document sizes and utilize computer browsers to improve readability and have documents read to those with visual or learning disabilities; TTY & sign language are offered for those with hearing impairment. Zoom meetings aid individuals with mobility concerns or who need closed captioning. In-person meetings are held in handicap-accessible buildings and include technology to assist in communication during the meetings to ensure all can participate. Personal connections that reveal specific needs allow us to provide reasonable accommodation. In the spring of 2022, we added Constant Contact to manage regular email messages to our members. We receive numerous requests to be added to that list.
- 3. Member agencies extend invitations to people with lived experience, staff, and those attending agency meetings to recruit new members for the CoC. Personal invitations are also used to recruit a diverse membership. Personal invitations were made by leadership or other members of agencies to organizations such as the LGBT Center, Hispanic Roundtable, Black Pastors Association, NAACP, Black Nurses Association, and Aging and Disability Center. Diversity (presenters & topics) was also included in presentations to the CoC: Southeast Wisconsin LGBT Center, Fair Housing, and Racine City Financial Empowerment Center. Presentations have opened networking opportunities between providers not previously connected with the CoC or individual CoC agencies.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.
	NOFO Section V.B.1.a.(3)
	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

FY2023 CoC Application	Page 5	09/26/2023

- 1. Opinions are solicited & considered through emails, telephone, workgroups, special meetings/forums/focus groups, electronic polls & surveys, & social media. We work with our HUD TA, especially with our DEI workgroup & other issues. We have representation at various state agency meetings, local provider agencies, health organizations, landlords, & people with lived experience, such as our clients residing in PSH & RRH projects & shelters. We have dialogs with agencies addressing DV & human trafficking, discussions with WI DHS, & regarding Disability Services & Mental Health Services. Locally, we work with the LGBT Cntr. of SE WI, NAMI, Youth Advocates, Street Outreach, & veteran programs. Our participation with WI DHS, WI DOA, & the WI Interagency Council on Homelessness enables us to reach out & tap into knowledge bases & resources to create support networks for our CoC partners.
- 2. We hold member meetings to present info & receive feedback on various topics & their impact on community homelessness. Topics include Racine's diversity, equity & inclusion (DEI), system performance measures (SPM), COVID prevention, extreme weather conditions, LGBTQ+ safe training, fair housing, & lead poisoning. These meetings are advertised on our website & through email. Since COVID, all membership meetings are held on Zoom, taped, & uploaded to the internet for members to access.
- 3. Membership info on the CoC website & Facebook allows individuals w/visual impairments to change the size of documents or utilize accessibility options in computer browsers. Documents are read to persons w/visual impairments or w/learning disabilities; TTY & sign language interpreters are utilized for persons with a hearing impairment. Documents or statements are explained further to persons w/cognitive impairment. Zoom meetings aid individuals with mobility concerns or who need closed captioning. Some meetings are hybrid to include technology to assist in communication during meetings & assure participation. Personal connections may also reveal specific needs. Reasonable accommodation is made based on those needs.
- 4. Forums and public meetings: Racine Interfaith: evaluating racism & homelessness; SW LGBT Center: Housing, Homelessness & the LGBTQ+ Population; DHS/CoC Homelessness Forum: Mental illness; COVID & prevention. We used the info to inform our Prevention intake form during COVID. We used info from racial & diversity to inform & create our DEI workgroup.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.
	NOFO Section V.B.1.a.(4)
	Describe in the field below how your CoC notified the public:
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
2.	about how project applicants must submit their project applications-the process;
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

FY2023 CoC Application	Page 6	09/26/2023
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- 1. We make public announcements via our website & our open CoC meetings beginning in March, indicating that HUD CoC funding will be open to new projects/agencies and renewal projects. We also announce on Facebook. Those present at the meetings represent service providers, nonprofits, government entities, & nonfunded agencies. Public announcements on the website began in May 2023. Staff from the Collaborative Applicant & CoC Director contact agencies not receiving CoC program funding, encouraging them to submit applications. We added two new agencies to the process (1 in FY22 and 1 in FY23). We host, tape, & post a link on our website to a mandatory meeting (August 2023) explaining the application process for renewal and new applicants. Contact information is provided for new agencies for TA needs.
- 2. A timeline is provided on our website with all deadlines & instructions on how to proceed to submit applications. The process is reviewed during the mandatory meeting, & links to HUD EX and eSnaps instructions are provided on our website.
- 3. Besides the timeline, we email all applicants and post the documents:" Rating & Review Procedures & and Appeal FY23" & "Working through Racine CoC FY23 Prioritization."
- 4. All notifications at meetings are verbal. Meeting minutes are in writing & sent via email. The user can adjust information on the CoC website if there is visual impairment. Technical assistance is also available if there is a need for assistance or accommodation.

1C. Coordination and Engagement

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

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- Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.
	NOFO Section V.B.1.b.
	In the chart below:
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Nonexistent
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	No
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

FY2023 CoC Application	Page 8	09/26/2023
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Services related to work	ing with Human Trafficking Victims & Survivors	Yes
1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	
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	Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;	
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;	
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and	
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.	

- 1. The Racine CoC ESG jurisdictions include the City of Racine and the State of WI. Both entities participate in CoC meetings where planning discussions occur. Dept of Admin, Div of Energy, Housing, & Comm Relations (DEHCR) created funding formulas for ESG-CV with input from state CoCs. We participated in these meetings, and in 2022, during a virtual stakeholder meeting with subrecipients & other CoCs, we provided feedback on priorities and performance metrics.
- 2. DEHCR hosts monthly ESG calls covering reporting, requests, program changes, & solicit feedback. Since 2020, the State of WI Dept of Admin, Div of Energy, Housing, & Comm Relations (DEHCR) conducts ESG evaluations and reports their ESG outcomes independently of the statewide CoCs.
- 3. HIC and PIT counts are collected monthly and submitted to the State. The City of Racine receives the HIC/PIT reports in January and July if a July PIT count occurs. Data is posted on the CoC website.
- 4. The CoC provides written comments and data from CAPER, PIT, & HIC reports to the City of Racine and the State of WI. The Coc responded to specific questions from both jurisdictions and provided additional data to assist the Con Plan and Annual Action Plans

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	
	Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:	

1.	Conducted mandatory training for all CoC- and ESG-funded service p separated.	No	
2	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.		Yes
3	Worked with ESG recipient(s) to adopt uniform anti-discrimination poli	Yes	
	FY2023 CoC Application	09/26/2023	

Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	No

1C-4. CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.		
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

1 The Racine CoC has an MOU with Acelero Learning Wisconsin, Inc., the Head Start and Early Head Start provider within Racine County. It is currently renewed annually. The MOU specifies a referral and prioritization process for families with a child under the age of 5 (on Sept. 1). Referrals from CoC agencies are prioritized, and these applications receive additional points based on homeless status. The purpose of the MOU is to provide access to Head Start and Early Head Start programs to those children who may fall further behind because they are experiencing homelessness.

2 The Racine Unified School District's (RUSD) McKinney-Vento Liaison is President of the CoC Leadership Council and a member of the SAFE Haven of Racine Youth Shelter's Board of Directors.

	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

FY2023 CoC Application	Page 10	09/26/2023

The general CoC policy is that ESG and CoC-funded agencies must have a policy for any topic requiring a policy by their CoC or ESG contract or required by CoC or ESG regulation or rule. At a minimum, a CoC agency must provide to the CoC members the name of the person at their agency who is responsible for McKinney-Vento compliance, the person responsible for notifying families of their rights, and the person responsible for coordinating with the school liaison. The liaison for the largest school district in Racine County is the president of the CoC Leadership Council (Board) and guides agencies on McKinney-Vento, as well as providing materials for families that are in English and Spanish.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	Yes	No
4.	Early Head Start	Yes	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	Yes	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaboration with Federally Funded Programs and Victim Service Providers.
NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	state domestic violence coalitions	No
2.	state sexual assault coalitions	No
3.	other organizations that help this population	Yes

FY2023 CoC Application	Page 11	09/26/2023
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1C-5a.	Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:	
1.	update CoC-wide policies; and	
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.	

1 For over 20 years, our DV shelter has been designated as the main organizer and provider of CoC partners' DV training for DV & non-DV providers' staff. Staff from the DV shelter provide an annual DV/SA awareness and safety planning training and trauma-informed care training. They also inform non-DV provider staff of monthly training from End Abuse Wisconsin & other training resources. A monthly Homelessness Forum coordinated by the State of WI Dept of Health Services also includes topics relevant to DV/SA that all providers are invited to attend. The CoC Director coordinates with the State of WI Dept Health Services to have agency staff added to the forum notifications. The CoC is represented on the Fight to End Exploitation (FEE) board, & the FEE director attends CoC meetings. The DV shelter Director participates in the CE Committee, CE Assessment Workgroup, Move-On Assessment Workgroup, Prevention Assessment Workgroup and co-chairs the HMIS Committee.

2 Staff from the CE provider are included in training provided in response #1 and regularly review basics of how trauma-informed & victim-centered practices fit with Housing First practices. The CE provider has adopted protocols, such as going to the shelter for intake and assessment for CE, rather than requiring DV clients to go to an offsite location. The CE provider staff have advanced training in protecting PII & other sensitive information that may impact client safety.

1C-5b.	Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

FY2023 CoC Application	Page 12	09/26/2023

1 Our DV shelter staff coordinate training for DV and non-DV provider staff within our CoC. Staff from the DV shelter provide an annual DV/SA awareness and safety planning training and trauma-informed care training. They also inform non-DV provider staff of monthly training from End Abuse Wisconsin and other training resources. A monthly Homelessness Forum coordinated by the State of WI Department of Health Services also includes topics relevant to DV/SA that all providers are invited to attend. The CoC Director coordinates with the State of WI Dept of Health Services to have agency staff added to the forum notifications.

2 Staff from the CE provider are included in the training stated in response #1. The CE provider has adopted many safety protocols, such as going to the shelter to conduct intake & assessment for CE rather than requiring them to go to an offsite location. The CE provider staff have also had advanced training in protecting PII and other sensitive information that may impact safety.

1C-5c.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry includes:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

- 1 Safety planning protocols are incorporated into our CE policy and procedure standards. Coordinated Entry (CE) staff provide CE services to the entire CoC. They are employed by an agency that is separate from staff employed by various survivor and non-survivor projects. CE staff have received a briefing on safety protocols from staff employed by the survivor projects. They have also attended other training related to survivors, including trauma-informed care. CE staff have also received high-level HMIS policy and procedure training for protecting PII and security. An example of a safety protocol is that CE intake and assessment activities occur at the survivor shelter and not at outside locations; CE staff go to where the survivor is located to minimize the chance of an unforeseen encounter with an abuser or trigger situation. While it is the responsibility of the survivor provider staff to assist a participant with safety planning. CE staff are knowledgeable and can answer questions and assist with supplemental safety planning if needed. CE and survivor provider staff work together to plan overall CE protocols for survivors to address safety in all aspects of the CE and re-housing process.
- 2. Confidentiality protocols are incorporated into our CE policy and procedure standards. Staff at all agencies receive confidentiality training. Information is not shared unless there is a Release of Information, and only to the extent necessary for the service being provided. CE staff are employed by the CoC HMIS Lead Agency and have received high-level training regarding the proper use of HMIS data, protection of PII, confidentiality, and security.

FY2023 CoC Application	Page 13	09/26/2023
1 12020 COO Application	i age io	03/20/2020

1C-5d.	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

#1 DV providers generate de-identified aggregated data reports from Osnium, a comparable HMIS database.

#2 Osnium generates CAPER and APR data in the same format as our HMIS system. The APR and CAPER are required to be submitted annually. Additionally, CAPER reports are run and reviewed monthly. APR reports may be reviewed more than annually. A DV shelter and DV permanent housing provider provide data reports. The number of individuals experiencing and fleeing domestic violence and general demographic data are collected. In addition to comparable HMIS data, the type of victimization can be collected in Osnium, and reports generated for more detailed analysis and identification of needs. The data from these reports are supplemented by anecdotal, surveys, and other sources as needed to identify needs and solutions.

	55p	
1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
		•
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
1.	whether your CoC has policies and procedures that include an emergency transfer plan;	
2.	the process for individuals and families to request an emergency transfer; and	
3.	the process your CoC uses to respond to individuals' and families' emergency transfer requests.	

FY2023 CoC Application	Page 14	09/26/2023

- 1. The CoC Emergency Transfer Plan (ETP) is a part of our Prevention, Shelter, RRH, & PSH Policies & Procedures sections in our VAWA Participation Safety section. CoC Providers must post the Emergency Transfer Plan (ETP) on their websites & in a prominent location on their premises. Premises include public areas of clustered unit buildings & offices where project staff meet with clients in scattered-site programs.
- 2. The procedure for requesting an emergency transfer is included on the document containing the form to complete and is part of the ETP posted in prominent locations at providers' sites. Within our ETP, we state clients decide whether a unit is safe. Clients may request an emergency transfer (ET). They may request an external or both an internal & external transfer at the same time. Clients are entitled to written notice of denial of ET requests that include specific grounds for denial, info on their right to grieve the denial, & a copy of the grievance process
- 3. Per our ETP, housing providers must make an individualized plan w/in 24hrs to the tenant & provide a written copy. ETs are prioritized above any other households for open units. Agencies participating in CE must accept ETs as units deemed safe become available. If tenant-based, the housing provider will conduct a housing search with family members for 90 days & if not housed, connect to another provider for ongoing assistance. Case management staff help clients obtain documentation.

1C-5f.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC:	
1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC's geographic area; and	
2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.	

FY2023 CoC Application	Page 15	09/26/2023
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- 1. Our CoC utilizes the same Coordinated Entry (CE) assessment and prioritization list for all populations to ensure equal access to housing opportunities in the CoC. CE staff conduct all CE assessments for our survivor population. When a client enters a survivor-specific shelter, the staff at the shelter offer the client the option to schedule an appt with CE staff and be added to the CE prioritization list. By integrating survivors into the CE prioritization list, they are prioritized for and receive the same housing opportunities and services as all other populations. In instances where housing is a survivor-only project, those projects must offer the same services as non-survivor projects. Review of referrals to mainstream benefits and other services are reviewed for compliance as part of the CoC and CE monitoring processes.
- 2. Case staffing meetings are held bi-monthly and cover various topics, including barriers clients face when seeking safe housing. The issues range from the person's safety to the safety of the environment and housing. The Housing Navigator conducts the housing inspections for household safety issues. Legal Action of WI works with survivors and case managers (CM) to identify issues related to fair housing barriers and victimization of DV survivors from landlords or property mgrs. and neighborhood conditions. CMs monitor and discuss any patterns emerging that could lead to discrimination or systemic barriers and address issues with Legal Action and clients to eliminate the impact of harm on survivors.

1C-5g. Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs. NOFO Section V.B.1.e. Describe in the field below how your CoC: 1. ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and 2. accounted for the unique and complex needs of survivors.		
Describe in the field below how your CoC: 1. ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and	1C-5g.	
ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and		NOFO Section V.B.1.e.
ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and		
wide policy and programs; and		Describe in the field below how your CoC:
accounted for the unique and complex needs of survivors.	1,	
	2	accounted for the unique and complex needs of survivors.

- 1. DV survivors participate in a residents' council, including discussions on housing issues and concerns. These concerns are brought to the Leadership Council, the CoC Director, or Legal Action of WI-Racine for appropriate responses. In addition to DV survivors' concerns, there is also a voice for survivors who are a part of the LGBTQ+ population residing in shelters and housing programs. There is representation from within the lived experience population and the LGBTQ+ population on the Leadership Council LC and on the DEI workgroup. The LC and the DEI workgroup are responsible for developing and examining CoC-wide policies and programs.
- 2. Some of our shelters and housing programs' staff come from lived experience and can respond to how policies play out in real-world situations. There is a need to consider those situations where gender expression and identity intersect with the DV world and how policies address individuals' specific needs. Other areas of unique situations are addressing housing for emotional support pets, number of children, non-custodial parenting needs, work restrictions, and other concerns that vary among individuals. Case staffing meetings are places where CMs can discuss discrepancies between policy and situations for survivors. Where appropriate, Legal Action addresses family law issues such as child custody, restraining orders, and victimization resulting from a DV scenario where a survivor is the victim but treated as an offending party. The past lived experience of staff, and the residents' councils aid us in developing strategies to address survivors' unique and complex needs as they occur.

1C-6.		Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Training.	
		NOFO Section V.B.1.f.	
	1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
		Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender dentity Final Rule)?	No
	1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.	
		NOFO Section V.B.1.f.	
		Describe in the field below:	
	1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;	
	2.	how your CoC assisted housing and services providers in developing project-level anti- discrimination policies that are consistent with the CoC-wide anti-discrimination policy;	
	3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and	
	4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.	

FY2023 CoC Application	Page 17	09/26/2023
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- 1. Agencies are expected to maintain their own policies that are aligned with the CoC DEI statement approved by CoC membership on 7/21/23 from which all policies should at minimum comply.
- 2. The DEI workgroup is currently reviewing providers' anti-discrimination policies for DEI review. A survey is being developed to discover where providers need/want training to focus on weak areas. We have access to an attorney who will review policies if needed. We also have access to HUD TAs For any noncompliance issue, client/participant recourse includes requesting the CoC review the matter. Allegations found to have merit would be considered when evaluating agency compliance. Project rejections after CE referral are reviewed to determine the reason for rejection. Project terminations may be reviewed randomly for termination reasons to identify possible discrimination. 4. The DEI workgroup is reviewing the protocol for potential revisions during 2023-2024. Current CoC protocol in all noncompliance situations calls for the CoC Director to have a discussion with the agency to attempt to resolve the situation, and technical assistance would be offered as preliminary steps for any noncompliance. A referral to the Leadership Council (Board) by the CoC Director would occur for serious or ongoing non-compliance issues. The Leadership Council could recommend the continuation of the agency operating the project or refer to another entity, including HUD, for further investigation.

	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
-	NOEO Section V R 1 a	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Housing Authority of Racine County		Yes-HCV	Yes

You must enter information for at least 1 row in question 1C-7.

1C-7a.	Written Policies on Homeless Admission	Preferences with PHAs.	
	NOFO Section V.B.1.g.		
	Describe in the field below:		
1		largest PHAs within your CoC's geograph	ic area or the
	two PHAs your CoC has working relation	nships with, to adopt a homeless admission eographic area, you may respond for the	on preference—if
FY202	3 CoC Application	Page 18	09/26/2023

state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

1. Our jurisdiction has 1 PHA for Housing Choice Vouchers (HCV). The Housing Authority of Racine County has adopted a homeless preference and participates in our coordinated entry system. (Because the PHA in our jurisdiction does not administer EHV, we can only work with a statewide PHA for EHV. Because EHV are homeless vouchers, they do have a homeless preference.) We re-entered into an MOU for a mainstream voucher project that allows the CoC to make bulk referrals from the coordinated entry list. The % of persons experiencing homelessness receiving those vouchers was lower than expected. We attribute this to many reasons, including the CoC's prioritization efforts to apply for EHV. Many EHVs were issued in our jurisdiction, which in years without EHVs would likely have been HCVs.

2 - Not applicable.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	
	1 a access viziti g .	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No

FY2023 CoC Application	Page 19	09/26/2023
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8.	Other Units from PHAs:	
	Foster Youth to Independence (FYI)	Yes
1C-7d	l. Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessnes	ss.
	NOFO Section V.B.1.g.	
1	. Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	N/A
1C-7e	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including	g
1C-7e	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	g
1C-7e	e. Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). NOFO Section V.B.1.g.	g
1C-7e	Emergency Housing Voucher (EHV).	g
Dic	Emergency Housing Voucher (EHV).	
Dic	Emergency Housing Voucher (EHV). NOFO Section V.B.1.g. d your CoC coordinate with any PHA to apply for or implement funding provided for Housing Chouchers dedicated to homelessness, including vouchers provided through the American Rescue	
Dic Vo Pla	Emergency Housing Voucher (EHV). NOFO Section V.B.1.g. d your CoC coordinate with any PHA to apply for or implement funding provided for Housing Chouchers dedicated to homelessness, including vouchers provided through the American Rescue	ice Yes
Dic Vo Pla	Emergency Housing Voucher (EHV). NOFO Section V.B.1.g. d your CoC coordinate with any PHA to apply for or implement funding provided for Housing Chouchers dedicated to homelessness, including vouchers provided through the American Rescue an?	ice Yes
Dic Vo Pla	Emergency Housing Voucher (EHV). NOFO Section V.B.1.g. d your CoC coordinate with any PHA to apply for or implement funding provided for Housing Chouchers dedicated to homelessness, including vouchers provided through the American Rescue an? List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program	ice Yes
Dic Vo Pla 1C-7e.1	Emergency Housing Voucher (EHV). NOFO Section V.B.1.g. d your CoC coordinate with any PHA to apply for or implement funding provided for Housing Chouchers dedicated to homelessness, including vouchers provided through the American Rescue an? List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program	ice Yes
Dic Von Pla	Emergency Housing Voucher (EHV). NOFO Section V.B.1.g. d your CoC coordinate with any PHA to apply for or implement funding provided for Housing Chouchers dedicated to homelessness, including vouchers provided through the American Rescue an? List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program Not Scored—For Information Only s your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the	ne Yes

FY2023 CoC Application	Page 20	09/26/2023
1 12020 000 / tppilodilo11	. age =e	00,20,2020

1C-7e.1. List of PHAs with MOUs

Name of PHA: WI Housing & Economic Development Authority

09/26/2023

1D. Coordination and Engagement Cont'd

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

 - 24 CFR part 578;FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

NOFO Section V.B.1.i.

FY2023 CoC Application

1D	1. Discharge Planning Coordination.		
	NOFO Section V.B.1.h.		
	Select yes or no in the chart below to indicate whether your CoC actively consistent of care listed to ensure persons who have resided in them longer discharged directly to the streets, emergency shelters, or other homeless	than 90 days are not	
1. Foster Care		Yes	
2. Health Care		Yes	
3. Mental Health Care		Yes	
4. Correctional Facilities		Yes	
1D	Housing First–Lowering Barriers to Entry. NOFO Section V.B.1 i.		
טו	NOFO Section V.B.1.i.		
e	nter the total number of new and renewal CoC Program-funded PSH, RRH, S	SSO non-coordinated	
	ntry, Safe Haven, and Transitional Housing projects your CoC is applying for i rogram Competition.		6
2. E		in FY 2023 CoC SSO non-coordinated	
2. E F 3. 7	rogram Competition. Inter the total number of new and renewal CoC Program-funded PSH, RRH, Sontry, Safe Hayen, and Transitional Housing projects your CoC is applying for i	in FY 2023 CoC SSO non-coordinated in FY 2023 CoC , SSO non-Coordinated s CoC Priority Listing in	(
2. E F 3. 7	rogram Competition. Inter the total number of new and renewal CoC Program-funded PSH, RRH, Soluty, Safe Haven, and Transitional Housing projects your CoC is applying for irrogram Competition that have adopted the Housing First approach. In this number is a calculation of the percentage of new and renewal PSH, RRH, Intry, Safe Haven, and Transitional Housing projects the CoC has ranked in its left 2023 CoC Program Competition that reported that they are lowering bar	in FY 2023 CoC SSO non-coordinated in FY 2023 CoC , SSO non-Coordinated s CoC Priority Listing in	100%

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

Page 22

	Describe in the field below:
1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

1 All projects must participate in coordinated entry (CE). Denial after referral is reviewed to determine the reason for rejection to confirm that the reason is not related to Housing First (HF) non-compliance. The CoC reviews exit information on project APRs to identify exit destinations to identify those that may indicate non-compliance with HF. Program files are reviewed for any documents indicating there may be a non-compliance concern. Agency policies, including termination, are reviewed for discrepancies with HF. The CoC is working with the WI Housing First Coalition to utilize an HF Fidelity Scale based on the Pathways Housing First Fidelity Scale. It provides a more structured objective/subjective measure to use as an evaluation tool. Conducted together w/agency provides a dialog where strengths & weaknesses are & where to focus CoC partners' HF training events.

2 Exit destinations to other PH, & 6 months or longer are all positive performance factors contributing to points given during competition. Exit destinations to other than PH & exits before 5 months in the program are red flags for review, whether during the competition or other times throughout the year. Denials after CE referral that the CoC finds to be for reasons that would be non-compliant with HF are considered negative factors regarding overall project evaluation and performance. Repeated & ongoing denials would result in sanctions, including a project not being selected to submit a renewal application. The HF Fidelity Scale (HFFS) rates Housing Choice & Structure, Separation of Housing & Service, & Service Philosophy. The categories assess how client-focused a project is.

3 CE referrals resulting in a denial are reviewed for the reason for denial. Other than the APR required to be submitted in SAGE, APRs are run at various intervals to review exit destinations. Project files are randomly reviewed for agreements or other documents indicating non-compliance with HF. Agency policies & procedures are reviewed to identify those inconsistent with HF. The HFFS is an annual process.

1D-3.	Street Outreach—Scope.
	NOFO Section V.B.1.j.
	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

FY2023 CoC Application	Page 23	09/26/2023

- Street Outreach (SO) is conducted at night by HOPES Center to identify persons whose primary nighttime residence is in a place not meant for human habitation. The SO team is trained at locating, identifying, and engaging with unsheltered persons in the Racine County context, with extensive experience in rural and urban settings. SO uses reports from location data entered into HMIS to identify unsheltered trends and review locating strategies. Most unsheltered persons are located "organically" through SO contact without prior communication. Persons are also referred to SO by other unsheltered individuals and reported by a network of community members who provide 3rd party reports when an unsheltered person is seen. A smaller number of people self-report through a SO hotline listed in community resources and on the COC and HOPES Center websites, as well as a contact form allowing electronic selfreports on both websites. The SO team is diverse and includes native Spanish speakers, allowing it to engage with people across language, gender, and cultural barriers. The SO team is also skilled at verbally engaging with people and providing direct assistance to complete forms or access resources to overcome literacy challenges, visual impairment, and other barriers to accessing assistance. "Soft handoffs" are used when referring to other agencies.
- 2. SO covers 100% of the geographic area multiple times throughout the year, with known unsheltered persons and "known locations" receiving multiple visits per week.
- 3. SO is conducted 3 4 weekly nights, including weekends. SO takes place every night when the temperature is below 10 degrees to conduct welfare checks and "re-offer" shelter to people known to be unsheltered between regularly scheduled SO shifts.
- 4. The majority of people who call for assistance are not unsheltered. The majority of the people SO serves never call to self-report and don't initially seek assistance. SO is skilled at meeting people where they are, building trust, respecting those served, maintaining confidentiality, and using engagement techniques, such as motivational interviewing, with a housing focus as people explore their options. SO is seen as a relationship rather than a short-term transaction. SO has also built a positive reputation among unsheltered people. In the last year, multiple unsheltered individuals previously unknown to SO said that they had heard good things about SO from others.

1D-4. Strategies to Prevent Criminalization of Homelessness.

NOFO Section V.B.1.k.

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

FY2023 CoC Application	Page 24	09/26/2023
1 12020 COO Application	l age 2-	00/20/2020

	Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No
4.	Implemented community wide plans	Yes	No
5.	Other:(limit 500 characters)		

Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
NOFO Section V.B.1.I.	

	HIC Longitudinal HMIS Data	2022	2023
Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	Longitudinal HMIS Data	100	105

1D-6	Mainstream Benefits-CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

		CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF-Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	
	Veteran Resources	Yes

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.
	NOFO Section V.B.1.m
	Describe in the field below how your CoC:
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;

FY2023 CoC Application Page 25 09/26/2023

- works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
 - 3. works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

- 1 The CoC emails updated material to the membership, provides updates at bimonthly virtual meetings, & posts info on its website. Agencies maintain flyers & brochures to hand out to clients. Agency partnerships w/County Extension, Racine County Human Services, & Workforce Development Center provide case managers with recent information. The Racine County Resource Navigator meets with participants at various providers & facilitates quarterly meetings for project staff. The CoC encourages organizations to sign up for e-mail notifications provided by State TANF organizations. All agencies (triage & referral) provide resource updates at CoC membership meetings.
- 2 Case managers coordinate onsite assistance for open enrollment to help clients enroll in all forms of health coverage. Case managers work closely with TANF providers to confirm client eligibility & enroll clients in health coverage. Health Care Network assists those without coverage to receive health services. The CoC collaborates with the State of WI Dept of Health Services to host a monthly homelessness forum that addresses updates on COVID-19 & other health concerns such as mental health, physical disabilities, & substance abuse. The CoC Director facilitated connecting provider staff, Ascension Hospital, & the City of Racine Health Department to administer onsite COVID vaccines. The CoC facilitated a connection between the University of Wisconsin-Milw/Parkside Nurses Consortium for on-site evaluation & development of health care protocols in shelters & for formerly homeless persons in CoC projects, including a project between the largest CoC shelter & the National Association for Mental Illness (NAMI).
- 3. Case managers connect participants with State of WI-funded benefit specialists experienced in utilizing benefits. PATH & SOAR providers work to ensure that people with serious mental illness can access benefits. A legal services provider administers a SOAR program, explains benefits to individuals, file appeals on clients' behalf, & represents them at administrative SSI & SSDI hearings. Updates regarding SAMHSA SOAR certification training are regularly sent to project staff. Legal Action WI-Racine has staff on-site at the largest shelter to address clients' needs.

1D-7. Increasing Capacity for Non-Congregate Sheltering.

NOFO Section V.B.1.n.

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

EV2023 CoC Application	Page 26	09/26/2023
FY2023 CoC Application	raye 20	09/20/2023

CoC agencies have traditionally allocated funding for non-congregate sheltering, primarily motel "vouchers". ESG or private donations or foundations have funded most. They were primarily used for temporary shelter overflow, medical conditions including contagious disease, or DV situations where shelter was inappropriate or unavailable. COVID-19 created a need for more non-congregation space and more funding to access it. Motels continue to be the primary location for non-congregate sheltering.

Some shelter funding was diverted temporarily to cover motel costs, but ESG-CV, EFSP, private foundations, and FEMA funds accessed through local health departments were the primary sources of funding for non-congregate shelter. Attempts were made to locate and secure space in vacant buildings that might be immediately utilized as non-congregate space or easily converted to non-congregate space. However, this option was not feasible. One provider is exploring converting unused space in its building into non-congregate units that would also decrease the number of people in the congregate area of the shelter. Creating more housing has been an ongoing strategy. It has the dual purpose of reducing numbers in shelter and achieving the goal of housing individuals. However, post-COVID inflation is hurting the availability of affordable, habitable housing and the ability to purchase properties that might be suitable for rehabilitating into housing units.

ID-8.	Partnerships with Public Health Agencies–Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	

- 1 CoC-wide, our policies & procedures (P&P) have been developed locally in consultation with the City of Racine Public Health Department, Central Racine County Health Department, and the UW-Parkside clinical nursing students. P&Ps are designed to address large-scale outbreaks and tailored within each project, such as shelters, PSH, & RRH, to address the level of proximity to clients & the risk of exposure to infected individuals. Options are available for projects to adjust their policies to fit the facility constraint & the number of clients in a shelter at any time.
- 2. CoC shelters have worked with the City of Racine & Racine County to secure funding to create a safer environment within congregate settings, such as adapting living spaces to accommodate the need to isolate exposed individuals, installing hand sanitizer stations, providing extra cleaning supplies for deep cleaning and disinfecting areas regularly. Shelters worked with city & county public health departments & the local hospital to provide educational materials on infectious diseases & distribute COVID & influenza injections to clients and staff who wanted to receive them. The CoC director partnered with the FEMA group statewide to provide pallets of hand sanitizers and N-95 masks for staff and clients. The CoC director continues meeting with WI-DHS on a bimonthly basis to remain updated with the most current COVID outbreak updates to avoid the spread of misinformation. This includes keeping track of new strains to advise local providers on maintaining PPE stock & training due to staff turnover.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.
	NOFO Section V.B.1.o.
	Describe in the field below how your CoC:
1.	shared information related to public health measures and homelessness, and
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

1 The Racine CoC shares information locally and statewide through networking across the state and locally. Previous monthly meetings with FEMA Emergency Support Function #6 have been restructured into Ending Homelessness through State-CoC Partnerships (EHSCP) & continue to meet biweekly. The CoC director is a member of EHSCP & the WI Interagency Council on Homelessness (WI-ICH). WI-ICH meets quarterly as a Council and additionally as workgroups that include state health officials, DHS staff, and local homelessness service providers. These groups provide information updates, resource sharing, and guidance for policy updates related to COVID-19 and other contagious diseases such as influenza. The groups continue to meet and share information about best practices with health measures in congregate shelters, street outreach contacts, PSH, and RRH projects. We participate with the 3 other CoCs in Wisconsin, DHS, and DOA to host a monthly homelessness forum to share information on the latest health measures for homelessness service providers. As members of the Vaccinate Racine DHS Grant, we connected homelessness service providers, program participants, and individuals residing on the street with access to COVID-19 vaccines.

2 In addition to attending statewide & local meetings, local providers are encouraged to subscribe to statewide and local e-lists to receive up-to-date information regarding outbreaks, prevention, & best practices to use within their project sites. Information is shared with street outreach (SO), shelter, and housing providers through our CoC membership meetings and presentations. For example, our local Free Clinic presented information on how program participants can receive preventative care such as immunizations and boosters for COVID & influenza. The Racine/Kenosha WI Chapter of the Natl Black Student Nurses Assoc. presented information on how homelessness service providers could connect with them to increase the outreach to individuals at high risk of contracting & spreading COVID and receive their vaccines. We also provided providers opportunities to meet with state health officials to learn how to become a site to administer COVID injections & receive supplies such as testing kits, sanitizers, & N-95 masks.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

FY2023 CoC Application	Page 29	09/26/2023

- 1. Coordinated entry (CE) for the Racine CoC covers 100 percent of the CoC's geographic area. All CoC-funded organizations are required, through MOUs, to use CE.
- 2 We utilize HMIS data & the VI-SPDAT to gather client information from all individuals accessing emergency homeless projects, whether through street outreach (SO) or a shelter. We are currently revising to adjust to a post-COVID emergency.
- 3 All CoC-funded projects are required by MOU to use CE, send Case Managers (CM) twice a month to Case Staffing meetings, and attend HMIS committee meetings bi-monthly. CMs and the HMIS Coordinator meet twice a month for case staffing. CMs discuss client feedback and address any concerns related to the CE process. HMIS Committee meets bi-monthly & discusses any concerns expressed by CMs at Case Staffing meetings. Racine CoC partners with NAMI, the McKinney-Vento liaison of the largest school district, the City of Racine Fair Housing, Neighborhood Services Division, & while they do not directly utilize CE, they do provide feedback on how subpopulations may interpret specific questions. This was particularly helpful in restructuring our priorities to include elements that sought to eliminate racial bias, economic biases, & household burdens in obtaining PH.

Organizations such as our youth shelter & our veteran's projects regularly participate in reviewing the coordinated entry process. We reviewed our youth providers in early 2021 & veteran providers in early 2022. In 2023, participating projects requested a revision of the assessment tool. Our CE workgroup is reviewing & revising our assessment tools for prevention, housing, & Moving On strategies. We are now connecting with households for lived experience for feedback & participation at workgroup meetings.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

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FY2023 CoC Application	Page 30	09/26/2023

- 1. Unsheltered persons are less likely to seek out shelter or services. The CoC street outreach (SO) provider conducts CE assessments on the street where people are located. The SO provider has a 24-hour phone number & forms on their website for self-reporting unsheltered homelessness. Survivors may also be reluctant to seek out assistance from homeless providers. They will often seek services only at shelters, other providers, & church organizations. CE system staff will go to those locations for assessments rather than requiring them to go to a shelter or service provider for coordinated entry.
- 2. The CoC adopted the HUD prioritization found in Notice CPD 16-11 (7/25/16). We utilize population-specific VI-SPDAT as a standardized assessment tool in combination w/locally determined data points. Our CE workgroup adopted an additional vulnerability assessment to prioritize the most vulnerable individuals for housing opportunities. Additional factors have been programmed into a prioritization tool include age, with point values increasing at 10-year intervals for persons 60 & over, underlying chronic health conditions identified by the CDC as increased risk factors, occupations presenting an increased risk due to close proximity between workers, & barriers which have historically resulted in difficulty in locating and maintaining housing: criminal history, history of evictions, & large families needing 3 or more bedrooms.
- 3. Our CoC policy requires that clients are offered a referral to the CE list within 30 days. In addition to the assistance of their general case manager, the largest shelter in our CoC employs a Housing Navigator (HN) who works with landlords to locate & secure housing for persons on the CE list. The Housing Navigator assists people in all agencies, not just the employing agency. Our CoC holds CE case staffing mtgs twice per month where the housing status for individuals on the CE list is discussed to assure that the process is moving forward as quickly as possible. HN also holds housing navigation meetings, 2x monthly, to ensure HCV/EHV are utilized.
- 4. Clients may remain on the CE prioritization list even if they refuse to answer questions on the assessment. CE staff go to the client to administer assessments, & don't require them to go to a different location. To ensure all persons have the same access to services, we use the same assessment & prioritization list for everyone, including DV survivors.

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry–Reporting Violations.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC through its centralized or coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;	
	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and	
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.	

FY2023 CoC Application	Page 31	09/26/2023

- 1. Our CoC policy requires that clients are offered a referral to the CE list within 30 days. In addition to posting bilingual flyers in various locations, Marketing is done through providers and CoC representation at tables during Veteran Standdowns, tables at resource networking events, our day shelter, and community meal sites.
- 2. CoC CE policies require that all participants receive a copy of the client rights and responsibilities, including remedies available under federal, state, & local fair housing & civil rights laws and local grievance policy. This is also monitored by the CE manager.
- 3. The City of Racine has trained CMs on how to report Fair Lending violations. The City also presented information on the Fair Housing process at our CoC membership meetings. Clients are also informed of the ability to file a grievance with HUD's Milw Field office.

1D-10	Advancing Racial Equity in Homelessness–Conducting Assessment.	
	NOFO Section V.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	11/18/2022

Process for Analyzing Racial Disparities–Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	
NOFO Section V.B.1.q.	

	Describe in the field below:
1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

FY2023 CoC Application	Page 32	09/26/2023

1 The Racine COC's most recent analysis took place over the last year & was presented to the CoC membership in Nov. 2022. Our initial review of racial disparity in homelessness and services for people experiencing homelessness was completed in August 2019. We utilized the COC Analysis Tool: Race and Equity to explore racial disparity in homelessness, race, and ethnicity in Racine. The National Alliance to End Homelessness Racial Disparities Tool was used to examine racial disparity in providing services for people experiencing homelessness. Although the analysis was conducted in 2018, CoC staff, CE Staff, and the Street Outreach Director have continued to understand how to address racial inequities by participating in HUD-sponsored racial equity and diversity webinars.

2 Although there do not appear to be disparities in attaining positive outcomes from services received, a disproportionate number of black and African American households, especially families, enter homelessness. Our primary hypotheses from strategic planning sessions in 2018 include a) fewer available resources for African American families in poverty that are sufficient to keep them from becoming homeless and b) the effect of racial discrimination leading to a higher rate of eviction. A lower prevalence of Hispanic households accessing homeless services may be due to a) a strong informal social network that mitigates homelessness and b) a distrust of systems that may be perceived to have a potential negative impact on the extended household concerning immigration status.

1D-10b. Implemented Strategies that Address Racial Disparities.

NOFO Section V.B.1.q.

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	

FY2023 CoC Application	Page 33	09/26/2023
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12. DEI wrkgrp created a 2023 CoC DEI statement that membership approved. DEI Wrkgrp is revie CoC agencies' DEI & antidiscrimination policies.	wing individual Yes
Coc agencies DEI & antidiscrimination policies.	

1D-10c.	Implemented Strategies that Address Known Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

Our Leadership Council (LC) has doubled in size from seven to fifteen members through intentional & successful recruitment of BIPOC, LGBTQ+, & lived experience (LE community. This Council reviews, approves, or denies all final drafts of policies & procedures, applications, priorities, rating & ranking recommendations. This group is representative of the populations served and provides feedback to ensure policies are diverse, equitable, & inclusive.

Our CE & HMIS Committees and the Assessment workgroup include members of the BIPOC and LE community & work to review policies and assessments to recommend inclusive and equitable changes. CE creates a more neutral approach to the receipt of services & is less likely to result in disparities when prioritizing persons for housing.

Our DEI workgroup wrote a DEI statement, which the membership approved & is now working to review anti-discrimination policy statements from funded providers. This group consists of BIPOC & the LGBTQ+ community. The LC reviewed the statement, which included LE representation to ensure diversity, equity & inclusivity within the statement. The group oversees the development of cultural & ethnic sensitivity training for project staff, board of directors, & and CoC stakeholders.

Street Outreach reviewed their teams & structure & added bilingual outreach workers, as well as a cultural component to training workers. They presented their strategies to the CoC membership, teaching the role of cultural sensitivity and respect are crucial aspects of addressing any individual living on the street.

These actions are designed to address and reduce disparities from our policies & procedures level down to the provider and case management level through crucial conversations at decision-making levels. Input from the client level also occurs during CE assessment & interviewing of people utilizing the services from our providers. By monitoring our providers through the DEI lens & developing the processes & procedures, we believe we will have a stronger impact on reducing disparities.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities.	
	NOFO Section V.B.1.q.	
	Describe in the field below:	
1.	the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and	

FY2023 CoC Application	Page 34	09/26/2023
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2. the tools your CoC uses.

(limit 2,500 characters)

1. The COC has identified strategies to reduce racial disparities in its homeless system:

Coordinated Entry: Coordinated entry creates a more neutral approach to the receipt of services & is less likely to result in disparities when prioritizing persons for housing. Assessments are in Spanish.

Homelessness Prevention Initiative: As part of its strategic planning, evictions were identified as a major problem to be addressed within the area covered by the COC, which has an eviction rate higher than the national rate and the highest rate in the State of Wisconsin. Given the hypothesis of racial disparity in evictions, efforts to prevent eviction and homelessness because of eviction and strengthen fair housing could decrease racial disparity among those entering the homeless system.

Street Outreach: In 2019, native Spanish-speaking street outreach workers were added to street outreach teams to increase both linguistic and cultural competency of outreach efforts to identify and assist people from the Hispanic population who may be homeless. Teams are diverse in race, ethnicity, & gender, and language to provide a more neutral approach & more engagement with those more likely to be marginalized.

2. SO uses location reports through HMIS to break down disparities by zip code to increase coverage where disparities are shown. CoC uses HMIS and non-HMIS data.

1D-11. Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.

NOFO Section V.B.1.r.

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

We have representation of a person with LE on serving Leadership Council. Persons with LE are members of providers' Board of Directors, and both our Youth Shelter and our DV housing project have active LE advisory participation. We solicit for the wider CoC leadership through flyers, Facebook, and one-onone outreach. Survey feedback tells us that individuals with lived experience prefer the one-on-one approach as many are not confident that they are knowledgeable" of what committee or work group participation entails. We are working to develop mentoring-focused recruitment of individuals with lived experience to increase participation not only on CoC level opportunities but also within our partner agencies. We have also developed an opportunity for individuals to join a Lived Experience Advisory board and are working with providers, specifically our Street Outreach (SO) provider, to have a means to solicit individuals through a Google Form method. This is the same method that individuals out on the street use to communicate when they desire assistance from the SO provider. We have also surveyed youth 18-24 yrs. old residing in shelters, RRH, and PSH projects to find out the best way they feel they can participate. Our next step is to reconnect with more specific information on working together and getting their voices and participation CoC-wide.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	1	
2.	Participate on CoC committees, subcommittees, or workgroups.	1	
3.	Included in the development or revision of your CoC's local competition rating factors.	1	
4.	Included in the development or revision of your CoC's coordinated entry process.		

You must enter a value of '0' or more for elements 1 through 4 in both columns in question 1D-11a.

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

FY2023 CoC Application	Page 36	09/26/2023

Agencies are encouraged to hire qualified individuals with lived experience in their programs. Several agencies have eliminated "waiting periods" for former clients of their programs being employed in their programs or decreased the "waiting period." Our largest shelter has several case managers and other staff with lived experience. In addition to seminars, courses, & training offered by Racine County Workforce Development, & Racine Vocational Ministry the CoC has a designated provider that offers specific training to persons with lived experience. Many providers offer these services on-site. All providers offer referral and enrollment assistance in GED programs and enrollment assistance with postsecondary education. Internships and on-the-job training opportunities are also available in some circumstances.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	
	Describe in the field below:	
1.	how your CoC routinely gathers feedback from people experiencing homelessness;	
2.	how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and	
3.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.	

(limit 2,500 characters)

1 Feedback is gathered by including those with lived experience on CoC member agency decision-making committees/Boards, CoC Leadership Council (LC), CoC committees/workgroups, surveys, focus groups, and exit & follow-up interviews. DV survivors provide feedback through their resident councils, which is shared through their rep on the LC. Street Outreach (SO) regularly communicates with people living on the street for feedback and brings that to the LC. While not formalized yet, we are working with the SO provider to organize a means for those living on the street to join a Lived Experienced Advisory (LEA) group. Although in the beginning stages, their voices are represented on the LC. The difficulty is that few say they do not want to attend meetings. We are working to establish a Google Form on our website for individuals to sign up to be a member of the LEA.

2. A minimum of 1 person must be included on the CoC LC and decision-making committees of agencies receiving CoC & ESG funding. In the past year, we have created questionnaires to survey youth residing in PSH and RRH projects funded through CoC or ESG funds. Our goal is to discover what they need to participate in decision-making activities. We want to discover what barriers they experience when seeking housing, employment, and other resources available through the community providers serving individuals who are experiencing homelessness.

3. Discussions between CoC Leadership & individual agencies occur for issues specific to a particular agency. Feedback, positive & negative, is discussed at CoC meetings, including specific committees/workgroups. Feedback has been used for supplemental data analysis, as well as for planning, drafting standards, policies & procedures, & in social media. We have received feedback on landlord/tenant issues, evictions, and discrimination due to lack of or limited work experience. We have hired a Housing Navigator to develop relationships between landlords and establish conflict mediation to avoid evictions where possible.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

FY2023 CoC Application	Page 38	09/26/2023

- 1. Zoning and land use policies are regularly reviewed, including in the last year, to identify those that may harm affordable housing development in the City of Racine & Racine County. Due to previous efforts in this regard, the primary objective of a review is to ensure that barriers that have been removed are not reinstated or that there are no barriers. A CoC member agency, an affordable housing developer, has actively discussed the usage of Tax Incremental Funding (TIF) with local governmental officials. Discussions were had with City of Racine City Development staff regarding conditional zoning in several locations identified by a provider proposing a facility that would include some affordable housing units. Several CoC member agencies wrote letters in support of this project. CoC members collaborated with others in the State to review and provide input to the policies of the state agency administering Low-Income Housing Tax Credits (LIHTC). A letter of support to a state agency for a funding application was provided to at least one affordable housing program that subsequently was awarded LIHTC for expanding the number of units available in partnership with the Housing Authority of Racine County for an additional 21 project-based housing vouchers for chronically homeless, single people, aged 55+.
- 2. A review and analysis of local regulations is performed regularly. At the City of Racine level, we regularly discussed issues with our City Development staff, including regulatory barriers that may negatively impact housing development. The CoC reviews both the City and State Consolidated Plan & provides comments. Additionally, the CoC reviewed and provided feedback regarding the Analysis of Impediments to Fair Housing Choice for the City of Racine.

Yes

09/26/2023

1E. Project Capacity, Review, and Ranking-Local Competition

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

FY2023 CoC Application

1	E-1. Web Posting of Your CoC's Local Competition Deadline–Advance Public Notice.	
	NOFO Section V.B.2.a. and 2.g.	
	You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.	
1.	Enter your CoC's local competition submission deadline date for New Project applicants to submit their project applications to your CoC—meaning the date your CoC published the deadline.	08/25/2023
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC's local competition—meaning the date your CoC published the deadline.	08/25/2023
1	E-2. Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	
	You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	
1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes

4. Provided points for projects that addressed specific severe barriers to housing and services.

Page 40

5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes
	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
1E-	2a. Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	
		,
	You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.	
	Complete the chart below to provide details of your CoC's local competition:	
1.	What were the maximum number of points available for the renewal project form(s)?	120
2.	How many renewal projects did your CoC submit?	6
3.	What renewal project type did most applicants use?	Tie
1E-	2b. Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	
		1
	Describe in the field below:	
	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;	
	2. how your CoC analyzed data regarding how long it takes to house people in permanent housing;	
	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and	
	 considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area. 	
(limit 2,	500 characters)	
16	E-3. Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
		-
	Describe in the field below:	
	how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
	2. how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
	3. how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

1E-4.	Reallocation–Reviewing Performance of Existing Projects.
	NOFO Section V.B.2.f.
	Describe in the field below:
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

1E-4a.	Reallocation Between FY 2018 and FY 2023.	
	NOFO Section V.B.2.f.	
	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?	No
		•
1	E-5. Projects Rejected/Reduced-Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	
		_
1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	No
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	

1E-5a.	Projects Accepted-Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

FY2023 CoC Application	Page 42	09/26/2023
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rar ap	nked on the New and Re plicants on various date	otified project applicants that their project applicat enewal Priority Listings in writing, outside of e-sna is, enter the latest date of any notification. For ex 06/27/2023, and 06/28/2023, then you must ente	ps. If you notified ample, if you notified	09/11/2023
1E-5b	Local Competition Se	lection Results for All Projects.		
	NOFO Section V.B.2.	g.		
	You must upload the Screen.	Local Competition Selection Results attachment to	o the 4B. Attachments	
1. 2. 3. 4. 5.	es your attachment incl Project Names; Project Scores; Project accepted or reje Project Rank-if accepte Requested Funding Am Reallocated funds.	octed status; id;		Yes
1E-5c	Competition Application	Approved Consolidated Application 2 Days Before on Submission Deadline.	e CoC Program	
		g. and 24 CFR 578.95. Web Posting–CoC-Approved Consolidated Applic	ation attachment to the 4B.	
pa 1.1	rtner's website–which ir the CoC Application; an			
	You	must enter a date in question 1E-	-5c.	
		Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.		
	-	NOFO Section V.B.2.g. You must upload the Notification of CoC-	-	
		Approved Consolidated Application attachment to the 4B. Attachments Screen.		
		oC notified community members and key stakeho ad Application was posted on your CoC's website		

You must enter a date in question 1E-5d.

FY2023 CoC Application	Page 43	09/26/2023	

2A. Homeless Management Information System (HMIS) Implementation

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

FY2023 CoC Application

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	
		_
Ent	er the name of the HMIS Vendor your CoC is currently using.	Bitfocus
		-
24-2	HMIS Implementation Coverage Area.	<u> </u>
27-2.	<u> </u>	
	Not Scored–For Information Only	
Sel	ect from dropdown menu your CoC's HMIS coverage area.	Statewide
2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	
Ent	er the date your CoC submitted its 2023 HIC data into HDX.	04/19/2023
	•	
		1
2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	
		_
	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;	
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database–compliant with the FY 2022 HMIS Data Standards; and	
		-

Page 44

09/26/2023

3. state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

- 1 The CoC requires DV housing & services providers to use Osnium, the system selected to be used throughout the State of WI by DV providers. DV provider staff participate in the CoC HMIS Committee. Reports are reviewed to ensure that the same HMIS elements are being collected in Osnium.
- 2. Our CoC is compliant with the 2022 HMIS Data Standards. The 4 Federally recognized CoCs in the State of WI utilize the same HMIS, Bitfocus, and all have the same HMIS Lead Agency Institute for Community Alliances (ICA). ICA oversees all updates to the system. The staff at ICA attend Data Standards training and oversee changes to any statewide manuals to ensure that the manual & system are compliant.

2A-5.	Bed Coverage Rate-Using HIC, HMIS Data-CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	167	32	135	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	75	35	40	100.00%
4. Rapid Re-Housing (RRH) beds	92	0	92	100.00%
5. Permanent Supportive Housing (PSH) beds	147	0	147	100.00%
6. Other Permanent Housing (OPH) beds	70	0	0	0.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.
	NOFO Section V.B.3.c.
	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

FY2023 CoC Application	Page 45	09/26/2023

Other Permanent Housing beds are for the EHV through the Wisconsin Housing Economic Development Authority, acting as our EHV PSH, because they chose not to utilize HMIS. While it shows zero percent bed coverage, we housed 30 families total, with 70 individuals housed through this program. When reviewing HMIS and compatible database rates for all project types within the CoC's Geo region, we are at an 87.3% bed coverage rate. We have met with our PHA to encourage them to become an HMIS participating agency and will continue to work with our PHAs to enter into an HMIS MOU with the CoC. We have obtained a housing preference with our local PHA, but HMIS is not mandated for PHAs.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST?	Yes	
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
 FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and

(limit 2,500 characters)

FY2023 CoC Application

- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	
Ent	er the date your CoC conducted its 2023 PIT count.	01/25/2023
20.2	PIT Count Data-HDX Submission Date.	
ZD-Z.		
	NOFO Section V.B.4.a	
Ent	er the date your CoC submitted its 2023 PIT count data in HDX.	04/25/2023
2B-3.	PIT Count–Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	
	Describe in the field below how your CoC:	
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;	
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and	
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.	

Page 47

09/26/2023

- 1. SAFE Haven of Racine, a youth-serving organization, was an integral part of the planning process for the 2023 PIT. SAFE Haven's staff also participated as counters on the night of the count.
- 2. SAFE Haven of Racine has actively participated in planning and design. They have assisted in engaging youth to identify locations where youth might be found, and these locations were included in area descriptions provided to teams. These were used in 2023, with no amendments added to the prior years' work concerning probably youth locations.
- 3. Youth participated as counters in the 2022 PIT. There were no youth participating as counters in the 2023 PIT.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	
	In the field below:	
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;	
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and	
3.	describe how the changes affected your CoC's PIT count results; or	
4.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2023.	

Not Applicable

- 1. No changes were made to our sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023
- 2. No changes were made to our unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023

2C. System Performance

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

2C-1. Reduction in the Number of First Time Homeless-Risk Factors Your CoC Uses.

- 24 CFR part 578;FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

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FY2023 CoC Application

	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	
(limit 2,50	0 characters)	
2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	
	Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:	
1.	natural disasters?	No
2.	having recently arrived in your CoCs' geographic area?	No
2C-2.	Length of Time Homeless–CoC's Strategy to Reduce.	
	NOFO Section V.B.5.c.	
		l
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

Page 49

09/26/2023

- 1. HMIS data reports are reviewed monthly by either a CoC committee or individual agencies to examine returns to homelessness & identify ways to reduce LOTH. The System Performance Committee (SPC) runs quarterly and annual reports to identify whether we need prioritization changes or to find a new funding source. One strategy is to partner with the Racine Housing Authority to have a homeless preference with Section 8 vouchers and prioritize persons by highest LOTH.
- 2. The Coordinated Entry (CE) Manager runs CE reports identifying people with the longest length of time homeless to offer referrals to Housing Choice Vouchers. We have a housing navigator who is our point of contact with the PHA to assist and engage with landlords and facilitate obtaining units. Additionally, joint case management with providers of income support services to foster housing stability & increase connections to mainstream resources. These strategies reduced the average LOTH by 116 days during FY21-FY22.
- 3. System Performance Committee and Coordinated Entry workgroups.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing-CoC's Strategy
	NOFO Section V.B.5.d.
	In the field below:
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

FY2023 CoC Application	Page 50	09/26/2023
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- 1 Early identification & intervention for those with mental health or addiction barriers is key to retaining housing. Case Managers (CM) provide links to mental health services & community resources, contributing to housing stability. Beyond CE, individuals are encouraged to pursue all housing options available by signing up for all subsidized housing projects (e.g., Housing Choice vouchers) to increase their chances of obtaining permanent housing. We have used Emergency Housing Vouchers for RRH clients per our Move On approach. CM meetings address issues & areas such as financial literacy & goal setting. Our Housing Navigator (HN) works with clients to reduce the time needed to locate housing. We work with the city to place special populations w/restrictions on where they can live.
- 2 Agencies help clients avoid eviction through mediation. If mediation is not successful, Housing Navigator assists with keeping the client housed either through negotiation or moving to a new unit. We use Case staffing meetings to identify, evaluate, and facilitate any needs to transfer clients from RRH to PSH or PSH to PSH to help clients achieve housing stabilization. Clients are encouraged to take the "Rent Smart" course online to be aware of their rights & responsibilities as a tenant. The CoC Housing Navigator directly works w/landlords during initial housing placement. Mediation also helps tenants & landlords work out issues between them & helps tenants communicate better with other tenants. This has helped prevent evictions & reduced the return to homelessness or shelter. Case managers begin to work with clients to identify other housing options and Move On strategies when they enter permanent housing.
- 3. System Performance Committee and Coordinated Entry workgroups.

2C-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate.
	NOFO Section V.B.5.e.
	In the field below:
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

- 1. HMIS data reports are reviewed quarterly by the System Performance Committee on a project-by-project basis to identify high-performing agencies or in need of support or further investigation.
- 2. We utilize several strategies such as housing stability-focused case management, honoring client requests if necessary to transfer to other more appropriate programs, identification of individuals and families for Section 8 vouchers and other subsidized programs, Move on strategies that include supportive services for those at risk. Additionally, we encourage joint case mngt with providers of income support services to foster housing stability & increase connections to mainstream resources. Legal Action provides services to seal eviction cases to help remove barriers from the stigma of eviction records. Our housing navigator works to promote landlord/tenant communication to resolve leasing issues before they escalate.
- 3. System Performance Committee and Coordinated Entry workgroup.

2C-5.	Increasing Employment Cash Income–CoC's Strategy.	
	NOFO Section V.B.5.f.	
		_
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

- 1. Several large local employers and employment staffing agencies have held job fairs, including direct contact with homeless agencies and transportation to the event. The Center for Veterans Issues holds a Stand Down for homeless veterans annually, which includes private employers & personal invitations to veterans at various homeless providers. CoC homeless organizations advertise these events and personally refer clients to them. The CoC has relationships with Racine County Workforce Development, First Choice Apprenticeship, & Gateway Technical College for training, including internships and apprenticeships. Various TANF and FSET programs are available to homeless individuals for on-the-job training, for either paid & unpaid work experience.
- 2. All persons must be assessed for referral to an employment enhancement agency for job readiness, apprenticeships, and other employment services. Persons who are disabled or receiving SSI/SSDI are referred to a rehabilitative entity, such as the Department of Vocational Rehabilitation or a similar private nonprofit, to determine the feasibility of employment training. Racine County Workforce Development holds employment fairs and assists people in homeless shelters to attend. Racine County Workforce Development provides outreach to clients of other CoC organizations to assess job readiness, make connections for apprenticeships and similar training, job placement, GED and HSED training, TANF, and other employment services. The FSET agency for Racine County provides similar outreach.
- 3. Racine Vocational Ministry

FY2023 CoC Application	Page 52	09/26/2023
------------------------	---------	------------

2C-5a.	Increasing Non-employment Cash Income–CoC's Strategy
	NOFO Section V.B.5.f.
	In the field below:
1.	describe your CoC's strategy to access non-employment cash income; and
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

- 1. All agencies utilize a standard Mainstream Benefits checklist form. This form assures that individuals are referred to and assisted with applications to access mainstream benefits, including non-employment cash income. Legal Action of Wisconsin (LAW) employs an attorney for SOAR (SSI/SSDI Outreach, Access, and Recovery). LAW also assists individuals denied or terminated from TANF and FSET. Increasing non-employment cash income involves identifying whether or not a person is receiving or entitled to receive a non-employment cash income source and providing access to it. Our strategy for accessing nonemployment case sources requires case managers to understand the resources available to clients, assist clients with applications, and have an attorney available to represent clients when benefits are denied or terminated. On-going information and training opportunities are made available to CoC staff, as well as a streamlined referral process to LAW. LAW now maintains regular office hours at the largest shelter to make it easier for clients to receive help. We now have at least five SOAR-certified staff through various providers in addition to the LAW staff. This aids clients in getting access to the help they need to get through the process.
- Legal Action of Wisconsin Racine LAW now on site for shelter

3A. Coordination with Housing and Healthcare

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;

 - 24 CFR part 578;- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3,		·	veraging Housing Resources.	
	NOF	O Section V.B.6.a.		
	You i		eraging Commitment attachment to the 4B. Attachments	s
	housing u		H or PH-RRH project that uses housing subsidies or sub ough the CoC or ESG Programs to help individuals and	
2	A-2 New	PH_PSH/PH_RRH Project_1 a	veraging Healthcare Resources.	
J.		·	veraging riealineare resources.	
NOFO Section V.B.6.b.				
	You	nust upload the Healthcare Fo	ormal Agreements attachment to the 4B. Attachments S	screen.
				help No
	ls your Co	oC applying for a new PH-PSH s and families experiencing ho	H or PH-RRH project that uses healthcare resources to omelessness?	neip ino
	ls your Co individual	oC applying for a new PH-PSH s and families experiencing ho	H or PH-RRH project that uses healthcare resources to omelessness?	o neip No
3A-3.	individual	oC applying for a new PH-PSH s and families experiencing ho g Housing/Healthcare Resour	omelessness?	neip No
3A-3.	individual	s and families experiencing ho	omelessness?	neip No
3A-3.	individual	s and families experiencing ho g Housing/Healthcare Resour	omelessness?	neip No
3A-3.	Leveragin NOFO Se	s and families experiencing horizontal states and families experiencing horizontal states and V.B.6.b. Extended the states are states and v.B.6.b. Extended the states are states and v.B.6.b.	omelessness?	
3A-3. Project Name	Leveragin NOFO Se	s and families experiencing horizontal states and families experiencing horizontal states and V.B.6.b. Extended the states are states and v.B.6.b. Extended the states are states and v.B.6.b.	or 3A-2., use the list feature icon to enter information abto evaluate to determine if they meet the criteria.	

FY2023 CoC Application	Page 54	09/26/2023
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3B. New Projects With Rehabilitation/New **Construction Costs**

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578; FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs-New Projects.	
	NOFO Section V.B.1.s.	
		[
ls y	our CoC requesting funding for any new project application requesting \$200,000 or more in funding nousing rehabilitation or new construction?	No
3B-2.	Rehabilitation/New Construction Costs-New Projects.	
	NOFO Section V.B.1.s.	
	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:	
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and	
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.	

(limit 2,500 characters)

Not Applicable

FY2023 CoC Application	Page 55	09/26/2023	
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3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

		, ,
3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	
proje	our CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component ects to serve families with children or youth experiencing homelessness as defined by other eral statutes?	No
3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	
		•
	You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.	
	If you answered yes to question 3C-1, describe in the field below:	
	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and	
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.	

(limit 2,500 characters)

Not applicable

FY2023 CoC Application	Page 56	09/26/2023
	1	

4A. DV Bonus Project Applicants for New DV Bonus Funding

 $\hbox{HUD publishes resources on the HUD.gov website at \ CoC\ Program\ Competition\ to\ assist\ you\ in\ completing\ the\ CoC\ Application.\ Resources\ include:}$

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
 - 24 CFR part 578;
 - FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4	A-1. New DV Bonus Project Applications.	
	NOFO Section I.B.3.I.	
	Did your CoC submit one or more new project applications for DV Bonus Funding?	
4.4	n-1a. DV Bonus Project Types.	
	NOFO Section I.B.3.I.	
	Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2023 Priority Listing.	
	Project Type	
1.	SSO Coordinated Entry	No
	PH-RRH or Joint TH and PH-RRH Component	Yes

to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area.	1
	NOFO Section I.B.3.I.(1)(c)	
1.	Enter the number of survivors that need housing or services:	132
2.	Enter the number of survivors your CoC is currently serving:	38
3.	Unmet Need:	94

FY2023 CoC Application	Page 57	09/26/2023

4A-3a.	4A-3a. How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section I.B.3.I.(1)(c)		
	Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

- 1. The annual count was derived using STELLA P based on LSA data & included a non-HMIS comparable database for emergency shelter projects of clients reporting as survivors of DV in need of housing and compared it to clients served in PH projects reporting as survivors of DV 10/01/22-9/30/23.
- 2. The data source for the count is STELLA P and Osnium, an HMIS-compliant database used by the local domestic violence shelter and service provider.
- 3. The city & county of Racine continue to experience shortages of affordable housing availability for various reasons. Landlords are not renting to those with low incomes or those with barriers often common to victims of domestic violence. Because of the demand for housing, landlords are increasing eligibility requirements, including demanding income that is 3 times the amount of rent and security deposits. Victims often become homeless overnight with little opportunity to find work and save sufficiently to afford housing upon completing emergency shelter stays. Landlords readily evict tenants with little concern for their personal circumstances. Demand and inflation have drastically increased rents, putting them out of range for those escaping domestic violence. Although arguably illegal, landlords use domestic violence histories as a reason not to rent to survivors. Because they have experienced domestic violence, survivors need additional safety measures and trauma-informed supportive services not readily available in the open housing market, and there are few projects dedicated to DV victims. Bethany Apartments is fortunate to have a DOJ OVW project, but stays are limited to 24 months. Many victims of domestic violence experienced evictions as a direct result of their DV experience (disturbances in the home, property damage, complaints to the police or child protective services) or because they could not pay the rent when the abuser was removed from the home. Although Legal Action is working on sealing eviction records in response, it may be too late for those needing housing. Larger families fleeing DV have an especially difficult time finding adequate, affordable housing.

Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section I.B.3.I.(1)	

FY2023 CoC Application Page 58 09/26/2023

Applicant: Racine City and County CoC **Project:** WI-502 CoC Registration FY2023

WI-502 COC_REG_2023_204589

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

App	licant	Name
-----	--------	------

Catherine Marion ...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2023 Priority Listing for New Projects:

1.	Applicant Name	Catherine Marion Housing	
2.	Bethany Apartments DV Bonus Project		
3.	Project Rank on the Priority Listing	8	
4.	Unique Entity Identifier (UEI)	M21KTMRYNB56	
5.	Amount Requested	\$126,526	
6.	Rate of Housing Placement of DV Survivors–Percentage		
7.	Rate of Housing Retention of DV Survivors–Percentage		

You must enter a response for elements 1 through 7 in question 4A-3b.

4A-3b.1. Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)
	For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:
1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

4a-3b1

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section I.B.3.I.(1)(d)		
	Describe in the field below how the project applicant:	
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;	
2.	prioritized survivors-you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;	

FY2023 CoC Application Page 60 09/26/2023

3.	determined which supportive services survivors needed;
4.	connected survivors to supportive services; and
	moved clients from assisted housing to housing they could sustain–address housing stability after the housing subsidy ends.

- 1. Bethany Apartments has been providing transitional housing to DV survivors for 34 years. Transitional housing provides a longer-term solution to homelessness while providing victims an opportunity to gain the skills and resources necessary to live safely and independently in permanent housing upon departure from transitional housing. Case management assists residents in obtaining the resources necessary to locate, obtain, and maintain affordable housing when they leave. Staff encourage residents to plan for their departure from transitional housing early in their residencies at Bethany so that housing is secured within the 24-month limit.
- 2. Bethany embraces placement on Coordinated Entry, prioritization list, and other processes available to the CoC. Bethany Apartments is an active member of the CoC, the Leadership Council, and its committees.
- 3. Bethany Apartments offers its tenants a full spectrum of supportive services. All services are voluntary, but survivors are encouraged to work frequently with the case manager to determine their needs and obtain the resources to fulfill them. Bethany administers the Adult Needs and Strength Assessment. Bethany believes that victims are the best determiners of their needs and how to meet them, so services and assessments are survivor-driven and trauma-sensitive.
- 4. Bethany Apartments is an active member of the CoC and connected to the community network of service providers. Case management is key to ensuring survivors are connected to the needed services.
- 5. Bethany currently operates a TH model programming and anticipates that lessons learned in providing transitional housing services will prepare tenants to live independently. Survivors are provided access to employment services, educational opportunities, parenting support, benefits assistance, financial sustainability programs, and practices designed to ensure their ability to maintain housing stability into the future, including living after the subsidy ends.

4A-3d. Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2.	making determinations and placements into safe housing;
3.	keeping information and locations confidential;
4.	training staff on safety and confidentially policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

FY2023 CoC Application	Page 61	09/26/2023

- 1. Bethany Apartments adheres to strict confidentiality practices, assists women in developing safety plans, allows women to develop their own goals, and determine the services they will receive. Secured entrances and a security system are employed. Apartments are individual and separate, encouraging autonomy. Records are secured and names are not used in databases or systems.
- 2. When residents leave Bethany safety and security are considerations for placements into safe housing. Bethany staff work with landlords who understand the situations and circumstances faced by survivors of domestic violence. A new collaborator, Racine Revitalization Partnership, has acquired a building that will be renovated to provide 3 apartments for survivors of domestic violence. These units will be supplied with advanced security systems, and the management will employ trauma-sensitive practices and procedures. Residents who leave Bethany are offered aftercare services, including safety planning at various intervals. Bethany assists with security equipment through other funding for those who cannot obtain it independently.
- 3. Bethany has operated under a federal Department of Justice Office on Violence Against Women transitional housing grant award for 6 years. Confidentiality, privacy, and security are primary concerns of the OVW. No information is released unless the program participant gives informed consent. Bethany women are not entered into the HMIS database, and all members of the Continuum of Care know that there is an alternate priority placement listing that does not include client information. CoC members have been educated on respecting these restrictions for safety reasons.
- 4. Technical Assistance for the OVW grant award is offered through the National Network to End Domestic Violence, which provides training for all staff on an annual basis regarding safety and confidentiality. The agency also offers new staff orientation regarding safety and confidentiality practices and procedures.
- 5. The transitional housing facility is a clustered site 12-unit building monitored with a security system, locked entries, and 24-hour on-site supervision. Off-site housing will be security monitored.

4A-3d.1. Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

NOFO Section I.B.3.I.(1)(d)

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

FY2023 CoC Application	Page 62	09/26/2023

OVW through DOJ requires security and safety planning and is reviewed as a result of monitoring of the award. OVW provides guidance and assistance for providing adequate safety and security for victims of domestic violence. Bethany reviews procedures semiannually. A professional security system was employed last year to evaluate the safety and security measures employed by Bethany Apartments. This review resulted in upgrading the surveillance system, adding additional security cameras, and increasing staff training on security procedures, including law enforcement officers' involvement. The door lock system was upgraded to an electronic system that can be regulated online and eliminates the dangers of lost keys. Access can be denied immediately when a fob is lost or stolen. New doors are being added to decrease the probability of unauthorized breaches into the building.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:	
1.	prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;	
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;	
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;	
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;	
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and	
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.	

FY2023 CoC Application	Page 63	09/26/2023
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- 1. Bethany Apartments has provided trauma-informed services for at least 10 years. Bethany Apartments staff recognizes that the wishes and self-determined needs of the survivors are tantamount when placing individuals in housing and ensuring their stabilization. Survivors who have been unable to control their lives need to be in control whenever possible. They also need to feel safe.
- 2. All services are voluntary, and no one is removed from housing for failure to participate in programming. Survivors are encouraged to make their own decisions and are allowed to offer solutions to any problems. All survivors are treated with respect and dignity and given the space they need to develop trust in staff. Survivors are given a voice in their individual planning and the program's overall operation. Survivors are encouraged to participate in the residents' council to ensure that their thoughts and opinions are heard. Staff encourage survivors to resume control over their lives and are trained to put power in the hands of the survivors. Any rules evolve only from the need for safety, confidentiality, and security.
- 3. Programming and individual interventions are designed to assist survivors in understanding the impact of trauma on themselves and their children. Bethany Apartments follows a Housing First model and allows survivors to proceed at their own pace regarding services and interventions.
- 4. Strength-based case management lies at the heart of the programming offered at Bethany Apartments. With the approval of survivors, case managers may administer the Adult Needs and Strengths Assessment to support decision-making and the level of care and service planning. Victims of domestic violence often leave relationships believing they have no strengths, skills, or attributes. By encouraging survivors to define their needs and take an active role in their recovery, survivors begin to feel adequate and in control.
- 5. Bethany Apartments hires staff and retains volunteers representing those we serve. Through our involvement with OVW, the NNEDV, and other community resources staff participate in training to ensure that programming is culturally competent and meets the users' needs. Bethany has strict policies surrounding non-discrimination and inclusivity. Bethany employs staff fluent in Spanish and uses professional language interpretation/translation services for other language needs. Bethany recognizes that trauma-informed approaches may differ given the cultural background of individuals and seeks input from survivors on how they would like to be approached.
- 6. Case management ensures that program participants have ample opportunities to connect with resources within the program and throughout the community. In-house groups allow for discussion on topics chosen by participants. Community groups willing to assure confidentiality are invited in to offer support and networking. Those individuals seeking religious or spiritual guidance are provided information and contacts to assist them. As stated previously, the Resident's Council also serves as a means to provide peer guidance, mentoring, and access to new services and ideas.
- 7. Survivors of trauma who have been fleeing violent situations must learn to deal with the impact of their own trauma but also that suffered by their children. Specific individual and group sessions help parents understand the impact of the trauma on their children. Trained staff offer strength-based parenting support that helps parents cope with their children's reactions to change and the

FY2023 CoC Application	Page 64	09/26/2023
1 12020 000 Application	i age o-	00/20/2020

adjustments they must make. Parents who have fled abusive relationships may want assistance as they learn to parent alone and to engage in positive parenting. A variety of evidence-based tools and programs are made available. Most importantly, staff offer support and encouragement.

WI-502

As survivors face independence, they may find a variety of legal matters they need or want to address. Issues surrounding divorce, child custody, child support, and periods of placement require connection to appropriate services. The Legal Advocate at the Women's Resource Center is available as a first step in making connections and providing support and advocacy. Survivors are referred to Legal Action of Wisconsin for civil and family matters and to the office of the Public Defender or private bar attorneys for criminal matters.

Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.

NOFO Section I.B.3.I.(1)(d)

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety

Case management: Weekly group meetings where women meet with the case manager to discuss issues/concerns/ideas, receive training in a variety of areas, and interact with guest presenters on a wide range of topics while their children are supervised and provided with educational and recreational activities in another room; Assistance in addressing educational needs and accessing educational resources; Assistance and preparation for seeking employment; Money management; Transportation; Parenting Skills; Access to health care; Linkages to other resources and services. Bethany assists women in their search for permanent housing when they are ready to leave or approaching 24 months in residence. Bethany serves underserved populations and assures that services are culturally competent, accessible, and offered at no cost. During weekends and non-business hours, the Resident Support Worker addresses the needs of the women and children and monitors the building for safety. The Resident Support Worker also provides supervision and programming for children when the women are in groups or involved in other activities.

Who will provide services? All Bethany staff are involved in providing supportive services as needed and desired by the women's program participants. The Case Manager is primarily responsible for providing direct services and coordinating other supportive services. The Case Manager provides individual counseling sessions, group sessions, services, and groups for the children and monitors the progress of women who have established personal goals. The Case Manager empowers individuals with the needed services and provides guidance and assistance. As indicated previously, the Resident Support Worker assists residents during non-business hours.

Where offered and how accessed: Bethany Apartments is fortunate to have a lower level that provides private offices and common areas. The Case Manager works full-time and can readily accommodate the needs of the women. Women can walk in for services during designated hours or schedule appointments. Women are also offered services through the Women's Resource Center and encouraged to partake in services there. The Women's Resource Center is located several blocks away and is readily accessible. Other supportive services may be provided in the community through members of the Continuum of Care. Racine Vocational Ministry (RVM) provides employment support and various supportive services. RVM is located a block from Bethany Apartments. Women are offered bus passes if transportation is required to obtain services.

Plan for follow-up services.

- a. What will be offered? Bethany offers follow-along services to women who successfully complete the program. Women are encouraged to continue participating in group and individual counseling and permit home visits by the case manager to ensure a smooth transition. Women can take any and all of the furnishings in their Bethany apartments with them when they move. Some financial assistance is provided to support the move to the new apartment through security or utility deposits. Women may also visit the Bethany food bank if needed.
- b. How long are offered: Services are offered for up to three months. Women may choose to terminate follow-up at any time before the three-month limit.

Safety and Autonomy. Bethany Apartments adheres to strict confidentiality

FY2023 CoC Application	Page 66	09/26/2023
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practices, assists women in developing safety plans, allows them to develop their goals, and determines the services they will receive. Secured entrances and a security system are employed. Apartments are individual and separate, encouraging autonomy.

4A-3g.	Plan for Trauma-Informed, Victim-Centered Practices for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.
	NOFO Section I.B.3.I.(1)(e)
	Describe in the field below examples of how the new project(s) will:
1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths-for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivordefined goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

FY2023 CoC Application	Page 67	09/26/2023

- 1. Bethany Apartments will offer new project participants services similar to those offered to its TH residents as they transition into PH. Bethany Apartments staff recognizes that the wishes and self-determined needs of the survivors are tantamount when placing individuals in housing and ensuring their stabilization. Survivors who have been unable to control their lives need to be in control whenever possible. They also need to feel safe.
- 2. All services are voluntary, and no one is removed from housing for failure to participate in programming. Survivors are encouraged to make their own decisions and are allowed to offer solutions to any problems. All survivors are treated with respect and dignity and given the space they need to develop trust in staff. Survivors are given a voice in their individual planning and the overall operation of the program. Survivors are encouraged to participate in the residents' council to ensure that their thoughts and opinions are heard. Staff encourage survivors to resume control over their lives and are trained to put power in the hands of the survivors. Any rules evolve only from the need of safety, confidentiality, and security.
- 3. Programming and individual interventions are designed to assist survivors in understanding the impact of trauma for themselves and their children. Bethany Apartments follows a Housing First model and allows survivors to proceed at their own pace regarding services and interventions.
- 4. Strength-based case management lies at the heart of the programming offered at Bethany Apartments. With the approval of survivors, case managers may administer the Adult Needs and Strengths Assessment to support decision-making and the level of care and service planning. Victims of domestic violence often leave relationships believing they have no strengths, skills, or attributes. By encouraging survivors to define their needs and take an active role in their recovery, survivors can begin to feel adequate and in control.
- 5. Bethany Apartments hires staff and retains volunteers who are representative of those we serve. Through our involvement with OVW, the NNEDV and other community resources staff participate in training to ensure that programming is culturally competent and meets the users' needs. Bethany has strict policies surrounding non-discrimination and inclusivity. Bethany employs staff fluent in Spanish and uses professional language interpretation/translation services for other language needs. Bethany recognizes that trauma-informed approaches may differ given the cultural background of individuals and seeks input from survivors on how they would like to be approached.
- 6. Case management ensures that program participants have ample opportunities to connect with resources within the program and throughout the community. In-house groups allow for discussion on topics chosen by participants. Community groups willing to assure confidentiality are invited in to offer support and networking. Those individuals seeking religious or spiritual guidance are provided information and contacts to assist them. As stated previously, the Resident's Council also serves as a way to provide peer guidance, mentoring, and access to new services and ideas.
- 7. Survivors of trauma who have been fleeing violent situations must learn to deal with the impact of their own trauma but also that suffered by their children. Specific individual and group sessions help parents understand the impact of the trauma on their children. Trained staff offer strength-based parenting

support that helps parents cope with their children's reactions to change and the adjustments they must make. Parents who have fled abusive relationships may want assistance as they learn to parent alone and to engage in positive parenting. A variety of evidence-based tools and programs are made available. Most importantly, staff offer support and encouragement.

4A-3h.	Involving Survivors in Policy and Program Development, Operations, and Evaluation of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section I.B.3.I.(1)(f)		
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

- 1. Bethany Apartments has a history of including individuals with lived experience on its board of directors and staff. The current resident manager was a resident of Bethany Apartments for two years before taking the Resident Manager position. She not only experienced severe violence at the hands of her abuser but her oldest child was also impacted. Additionally, she was an immigrant from another country and had to overcome educational and employment barriers due to her immigrant status. She and her daughter ultimately became U.S. citizens, and her varied experiences have greatly benefited the survivors we serve. Previous residents are invited to serve on the board of directors, and throughout the 33 years of operation, their input has been vital in the operation, evaluation, and development of programs and services.
- 2. As indicated previously, the Resident's Council is instrumental in bringing ideas to the program's staff and management regarding the program's operation, rules, and other components. Exit interviews are conducted with parting individuals who address whether they have met personal goals, whether the program met their needs, and changes they would like to see implemented. Including individuals on the board of directors ensures that the organization's governance has an eye on the needs of survivors and that their voices are heard.

Attachment Details

Document Description: 1C7 WI502 PHA Homeless Preference MOU

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Housing First Evaluation WI-502

Attachment Details

Document Description: Web Posting of Local Competition Deadline

Attachment Details

Document Description: Local Competition Scoring Tool

Attachment Details

Document Description: Scored Forms for One Project

Attachment Details

Document Description: Notification of Projects Rejected-Reduced WI502

Attachment Details

Document Description: Notification of Projects Accepted WI502

Attachment Details

Document Description:

Attachment Details

Document Description:

FY2023 CoC Application Pa	ge 71 09/26/2023
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Attachment Details

Document Description:

Attachment Details

Document Description: FY 2023 HDX Competition Report

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Attachment Details

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Attachment Details

FY2023 CoC Application	Page 72	09/26/2023
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Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	08/21/2023
1B. Inclusive Structure	09/26/2023
1C. Coordination and Engagement	09/26/2023
1D. Coordination and Engagement Cont'd	Please Complete
1E. Project Review/Ranking	Please Complete
2A. HMIS Implementation	09/26/2023
2B. Point-in-Time (PIT) Count	09/26/2023
2C. System Performance	Please Complete
3A. Coordination with Housing and Healthcare	09/25/2023
3B. Rehabilitation/New Construction Costs	09/25/2023
3C. Serving Homeless Under Other Federal Statutes	09/25/2023

FY2023 CoC Application	Page 74	09/26/2023
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Applicant: Racine City and County CoCWI-502Project: WI-502 CoC Registration FY2023COC_REG_2023_204589

4A. DV Bonus Project Applicants Please Complete

4B. Attachments Screen Please Complete

Submission Summary No Input Required

Notes:

4A. DV Bonus Project Applicants list contains 1 incomplete item.